

Results presentation

For the year ended 31 March 2023

Chris Clark
CEO

David Ward
CFO

GBG



2023

Disclaimer

Restricted distribution

This presentation is not for release, publication or distribution, in whole or in part, directly or indirectly, in, into or from any jurisdiction where to do so would constitute a violation of the relevant laws or regulations of such jurisdiction (the 'Restricted Jurisdictions').

Not an Offer

This presentation is not intended to and does not constitute, or form part of, any offer to sell or subscribe for or an invitation to purchase or subscribe for any securities or the solicitation of any vote or approval in any jurisdiction pursuant to the matters contained herein or otherwise.

Website

A copy of this presentation will be available subject to certain restrictions relating to persons resident in the Restricted Jurisdictions on GBG's website (www.gbgplc.com). The content of the website is not incorporated into and does not form part of this presentation.

Growth percentages

Growth percentages are calculated with reference to the actual unrounded figures in the primary financial statements and so might not tie directly to the rounded figures within the tables/graphs in this presentation if recalculated

Forward-looking statements

This document contains certain forward-looking statements, including statements regarding GBG's plans, objectives and expected performance. Such statements relate to events and depend on circumstances that will occur in the future and are subject to risks, uncertainties and assumptions. There are a number of factors which could cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements, including, among others the enactment of legislation or regulation that may impose costs or restrict activities; there-negotiation of contracts of licences; fluctuations in demand and pricing in the industry; fluctuations in exchange controls; changes in government policy and taxations; industrial disputes; changes in pandemic regulations; and war and terrorism. These forward-looking statements speak only as at the date of this document.

Not a profit forecast

The financial information contained in this presentation is based on publicly available historic financial information of the GBG and is not intended to be a profit forecast or profit estimate under applicable rules.




Introduction & FY23 review

Chris Clark - CEO



FY23 at a glance

Important strategic progress

-  **Simplification & efficiency**
-  **Product innovation**
-  **Cross-sell / up-sell**
to existing customers
-  **Geographic expansion**
-  **Entering new & emerging sectors**

Financial summary

Revenue and adjusted operating profit as previously announced

- Pro forma revenue £279.8m, up 3.7% on a constant currency basis
 - Strong performance in Fraud and Location
 - Strong new logo growth, but net revenue retention impacted by macro conditions
- Adjusted operating profit £59.8m, up 1.7%
- Annual impairment review, £122.2m non-cash exceptional goodwill impairment charge
- Board recommends a final dividend, up 5% to 4.00p per share

Location

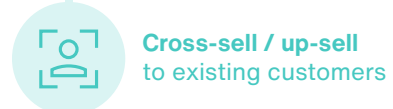
Validating accurate and reliable address data to ensure our customers can, with minimum friction, provide their products and services to the right people, in the right place



- The next generation of the industry's most advanced type-ahead address capture solution released with AI-parsing capability to increase match-rates



- Expanded our digital-first capabilities with the initial launch of a new SaaS platform in the Americas



- New customer wins across all regions
 - Inditex (Owner of Zara), Converse and Clarks
 - Scentsy, Delonghi and Teufel Audio represent the direct-to-consumer trend



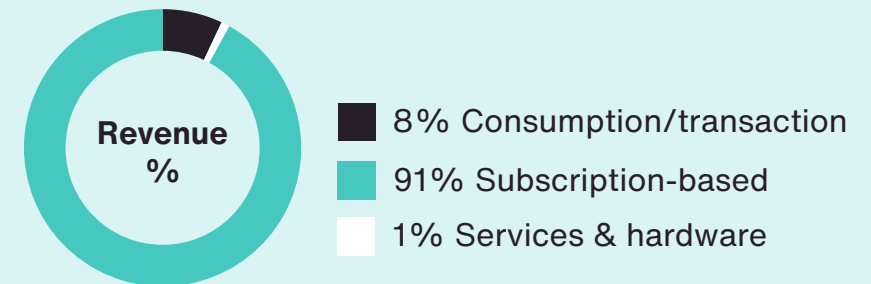
- Diversifying sectors; new financial services and gaming customers such as Lloyds Bank, Klarna and Bet 365



- Extended our long-standing relationship with IBM



FY23 revenue
£76.9m 28% of Group



Strong FY23 constant currency growth of 11.7%

- Growth was driven by cross-sell/up-sell, proactive pricing and international expansion, despite lower transactional volume in some sectors

Identity

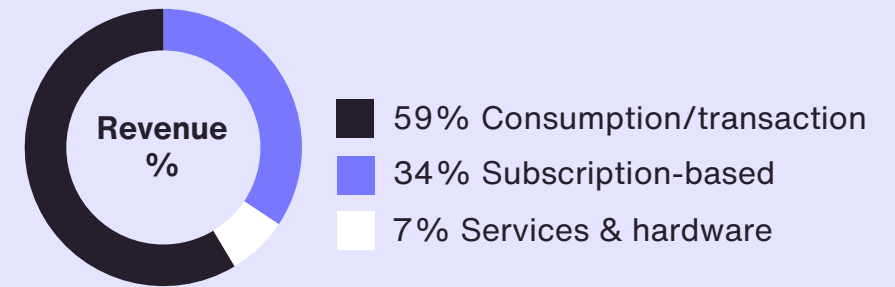
Building trusted relationships through document and data identity verification to prove an individual is who they say they are and good to do business with, which can help prevent crimes such as money laundering and identity fraud



- Acuant integration complete. Evolved our GTM in the Americas with IDology as our primary brand
- Deploying our solutions globally
 - Including Mobile Fraud signals, Compliance platform and Multi Bureau
 - Strengthened documents & biometrics; one library utilising 8,000 documents augmented by AI
 - GBG GO launched, resonating with customers and new deals secured
- Good new logo performance across sectors and regions:
 - Bally's, Pollard, Confidia, Mortgage Advice Bureau and Transamerica and growing public sector exposure
- Strong customer retention and momentum on cross-sell and up-sell initiatives; Americas team secured >100 opportunities to date including B2B Soft, Clickbank and Qolo



FY23 revenue
£162.7m 58% of Group



FY23 pro forma constant currency decline of 1.9%

- Lower transactional volumes from internet economy, particularly Americas, reduced our net revenue retention
- Macro uncertainty lengthened sales cycles and delayed some projects
- Combined pro forma growth of 9.1% in EMEA & APAC demonstrates their sector diversity

Fraud

Offering real-time protection and regulatory compliance protection against modern-day financial crimes, identifying and helping to prevent or pursue bad actors to avert crimes such as identity, application and transaction fraud



Simplification & efficiency

- Deploying fraud data-sharing consortium approach based on our group-wide capability and experience in identifying suspicious transactions



Product innovation

- GBG Alerts, an innovative Identity solution, launched in Australia to combat potential data breaches, which leverages our extensive fraud monitoring capabilities



Cross-sell / up-sell to existing customers

- Continued expansion in Southeast Asia
 - CTOS in Malaysia, Union Bank of the Philippines and Indonesia with Bank BJB



Geographic expansion

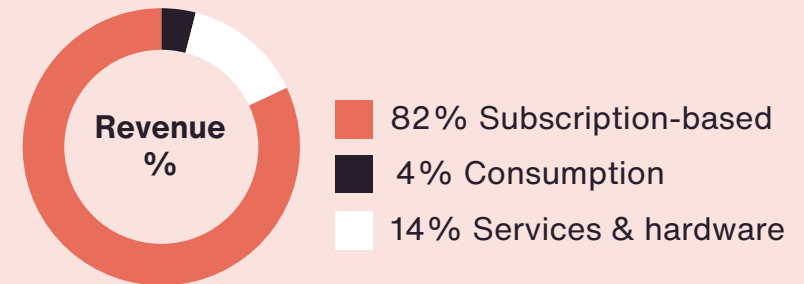
- Notable new EMEA customers include Banque Marocaine, the UK Government's Department for Work & Pensions and the non-food retailer, Next



Entering new & emerging sectors



FY23 revenue
£39.2m 14% of Group



Strong FY23 constant currency growth of 14.7%

- Robust demand driven by the increasing convergence of fraud and identity
- Success in securing new customers alongside renewals with large financial institutions

Making a positive difference to society

Safeguarding our customers and their consumers from negative impacts is at the heart of the solutions we offer

Three pillars drive our key ESG initiatives

Environment



New goals set out to reduce and improve our impact on the planet

- Achieve net zero by 2045
- Reducing our Scope 1 and 2 emissions by 42% over the next decade

Carbon neutral in our own operations during FY23



Everyone



- Exceed 40% female representation by 2026
- Continually increase participation in our voluntary diversity data collection

FY23 achievements

2023 Gallup Exception Workplace Award winner



Ethics



- Put the ethical use of data at the heart of everything we do
- Incorporating the role our industry plays in building a better world into our thought leadership

UK Government Trust Framework Certification



Financial review

David Ward - CFO



Financial review

Higher statutory revenue and adjusted operating profit. Our cash-generative model continues to support ongoing investment in the business and the repayment of the debt

£278.8m	£59.8m	(£127.2)m	(£105.9)m	4.00p
Statutory revenue growth +15.0% Pro forma constant currency revenue growth +3.7%	Adjusted operating profit Growth +1.7% Margin 21.5%	Total exceptional charge includes a non-cash goodwill impairment of £122.2m	Net debt as at 31 March 2023 includes a negative £8.6m USD retranslation impact Net debt / EBITDA leverage 1.7x	Final dividend per share Growth +5.0%

Group income statement

	FY23 £m	FY22 £m	Growth
Statutory revenue	278.8	242.5	+15.0%
Cost of sales	(81.0)	(70.5)	
Gross profit	197.8	171.9	+15.1%
Gross profit %	71.0%	70.9%	
Operating expenses	(141.2)	(112.8)	+25.3%
FX gains / (losses)	3.0	-	
Decrease/(increase) in ECL	0.2	(0.3)	
Adjusted operating profit¹	59.8	58.8	+1.7%
Adjusted operating margin %¹	21.5%	24.3%	
Share-based payments	(2.3)	(6.2)	
Amortisation of acquired intangibles	(42.8)	(24.7)	
Exceptional items	(127.2)	(4.5)	
Operating (loss) / profit	(112.4)	23.4	
Net finance costs	(6.4)	(1.8)	
(Loss) / profit before tax	(118.8)	21.7	
Tax charge	(1.0)	(6.4)	
(Loss) / profit after tax	(119.8)	15.3	

- 15% statutory revenue growth; 3.7% on a pro forma constant currency basis
- Consistent gross profit margin
- Higher OPEX due to prior year acquisitions, salary inflation (~6.5%) and continued investment in R&D and technology
 - Modest pro forma constant currency increase of 2.5% reflects cost optimisation initiatives
- Finance costs increased due to the interest on the revolving credit facility drawn to part-fund the prior year acquisitions
- 21.3% adjusted effective tax rate (FY22: 22.1%)
- Adjusted diluted EPS decreased to 16.4 pence (FY22: 20.2 pence)

Note:

¹ Adjusted operating profit is stated before amortisation of acquired intangibles, share-based payments and exceptional items

Exceptional items

Total net exceptional charge of £127.2m includes a £122.2m non-cash goodwill impairment charge following annual impairment review

Impairment of goodwill

- Annual impairment review conducted on the Group's goodwill of £749m
- Non-cash goodwill impairment charge of £122.2m against our Identity business in the Americas, formed from our IDology and Acuant acquisitions
 - Reflects the macro pressure that has affected our Identity business in the Americas
 - Represents approximately 19% of the associated pre-impairment carrying values of goodwill and intangible assets
 - No cash impact, treated as exceptional given size and nature

Other exceptional items

Exceptional costs of £5.0m (FY22: £4.5m) were incurred by the Group in the year, the most significant elements were:

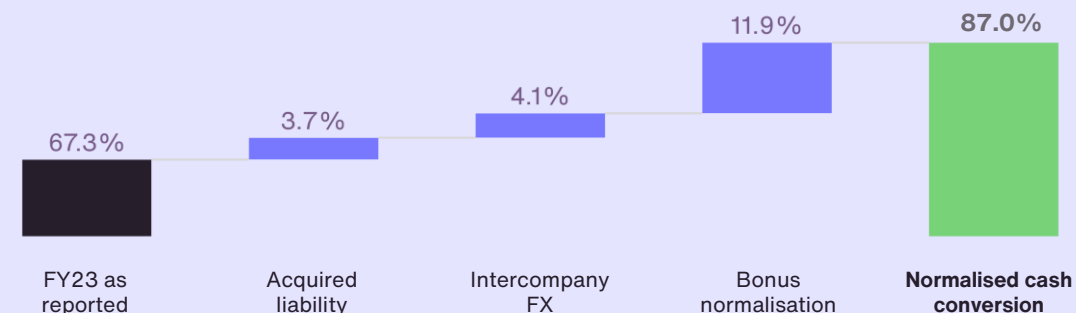
M&A	Final adjustment in respect of the IDology acquisition	(£0.8)m
M&A	Write-off of the Acuant brand following integration	(£2.8)m
M&A	Fair value adjustment of contingent consideration related to the Cloudcheck acquisition	£2.8m
M&A / efficiency	Acquisition integration costs	(£0.7)m
Efficiency	Team member reorganisation costs	(£1.8)m
Efficiency	Rationalisation of the GBG office footprint	(£0.4)m

Group balance sheet

	FY23 £m	FY22 £m	Variance
Tangible assets	5.2	7.3	(2.1)
Goodwill & intangible assets	854.3	971.9	(117.8)
Deferred tax assets	0.8	0.7	0.1
Non-current receivables	4.3	-	4.3
Non-current assets	864.6	980.1	(115.5)
Inventory	2.6	1.2	1.4
Current receivables	65.3	69.7	(4.3)
Net Debt/Cash ¹	(104.9)	(105.9)	1.1
Current liabilities	(37.3)	(49.6)	12.3
Tax (payable)/receivable	(0.9)	6.3	(7.2)
Deferred revenue	(56.5)	(58.8)	2.3
Lease liability	(1.8)	(3.4)	1.6
Contingent consideration	(1.2)	(7.8)	6.5
Non-current liabilities	(35.8)	(44.5)	8.8
Net assets	694.1	787.1	93.0
Capital and reserves	694.1	787.1	93.0

FY23 cash conversion

Adjusting for specific non-recurring factors, cash conversion is 87%



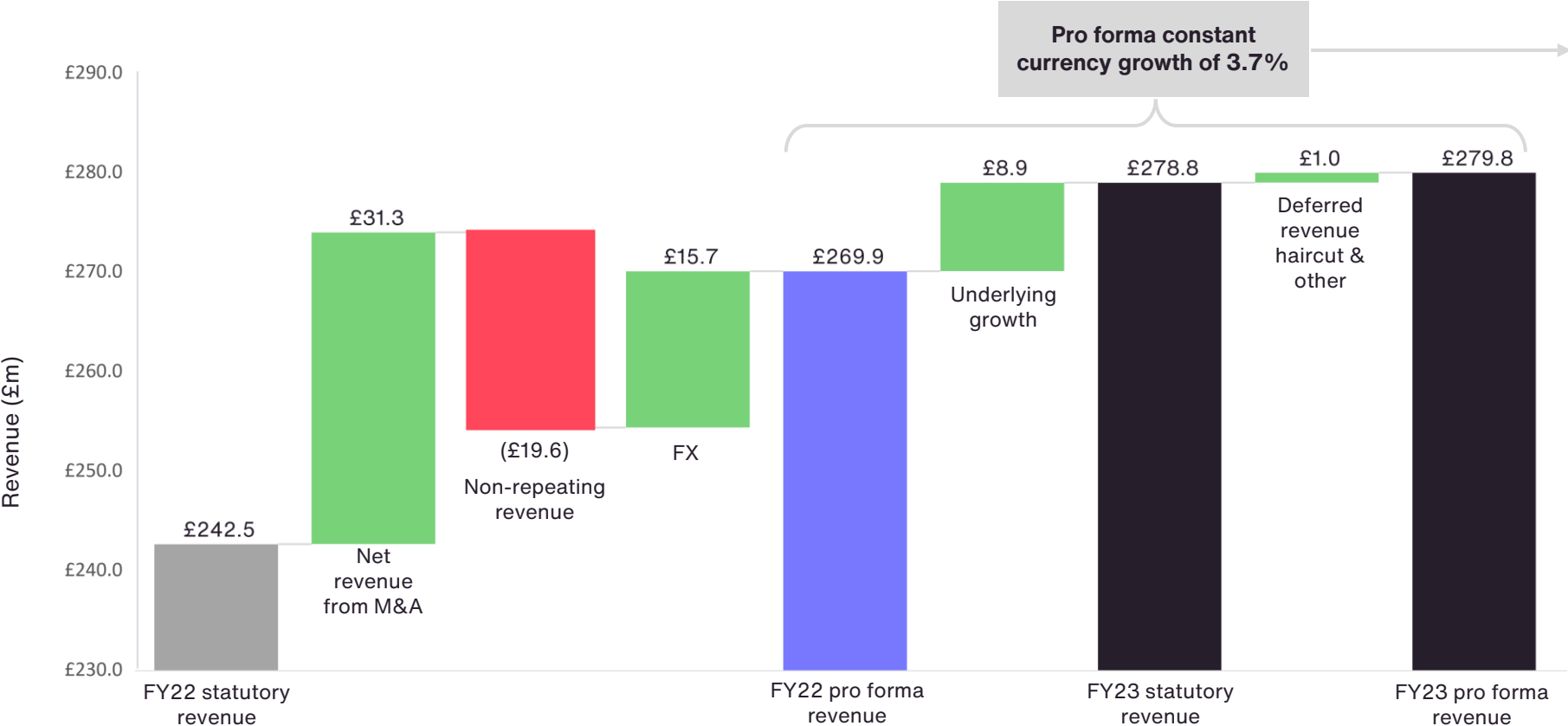
- At 31 March 2023 we had a net debt position of £105.9m¹, despite:
 - One-off payment of £2.3m for an acquired liability
 - A negative £8.6m retranslation impact
 - £9.6m full year dividend payment
 - £2.5m of shares purchased for the new employee benefit trust
- Exercised a one-year extension option on the existing revolving credit facility until July 2026 with a further option to extend until July 2027


Note:

¹ Loans on the balance sheet are net of £1 million (FY22: £1.1 million) unamortised arrangement fees which are excluded above

Group revenue bridge

- Statutory revenue growth of 15.0%; pro forma constant currency growth of 3.7%
- Growth from new customers consistent with our mid-term guidance
- Customer retention remains high, but net revenue retention (NRR) lower
- Historic growth typically driven 1/3 by new logos and 2/3 from existing customers



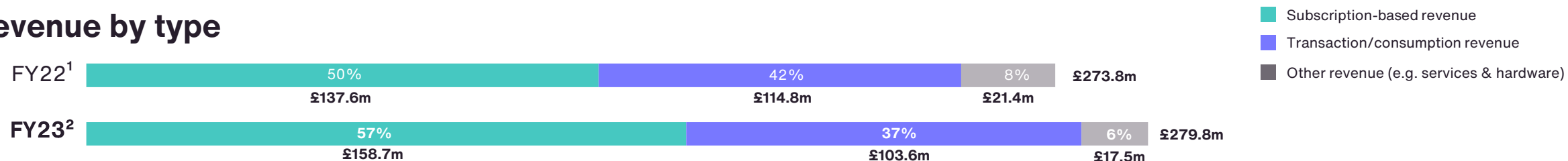

 Driven by
new logo revenue
 ~4.8%
 In line with our mid-term
 expectation for new logo growth

Offset by
Lower NRR
 98.5%
 High customer retention, however,
 transactional volumes impacted by
 market cyclicity

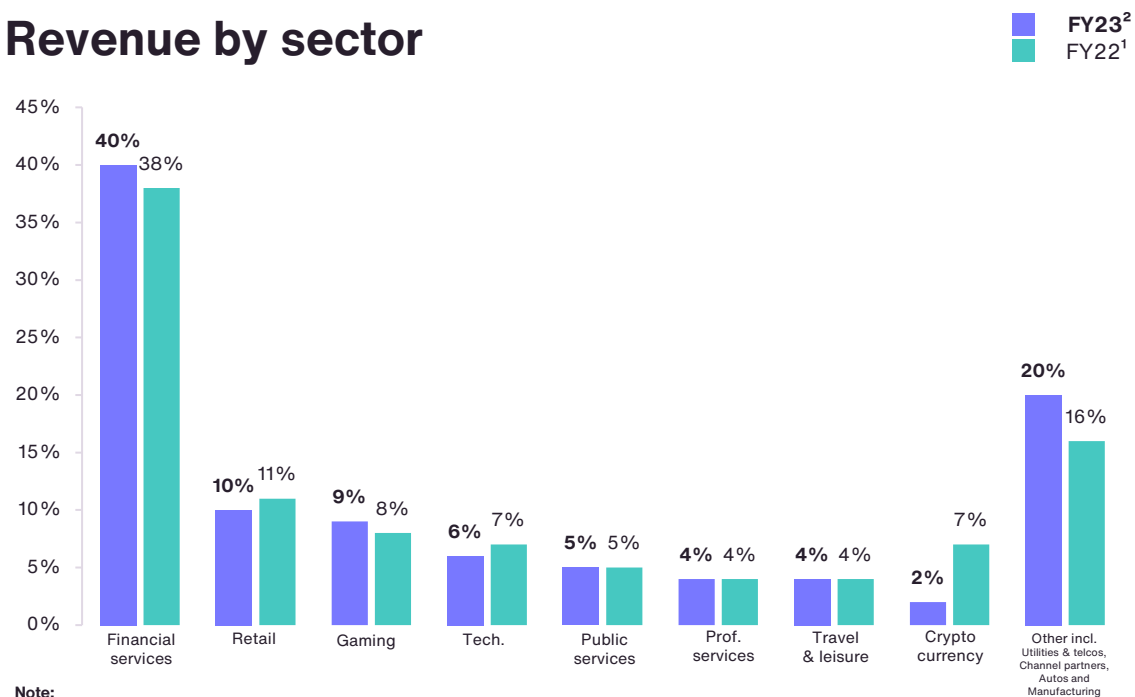

A diversified revenue mix

Delivering our solutions through a mix of commercial models across a good spread of sectors and geographies

Revenue by type



Revenue by sector

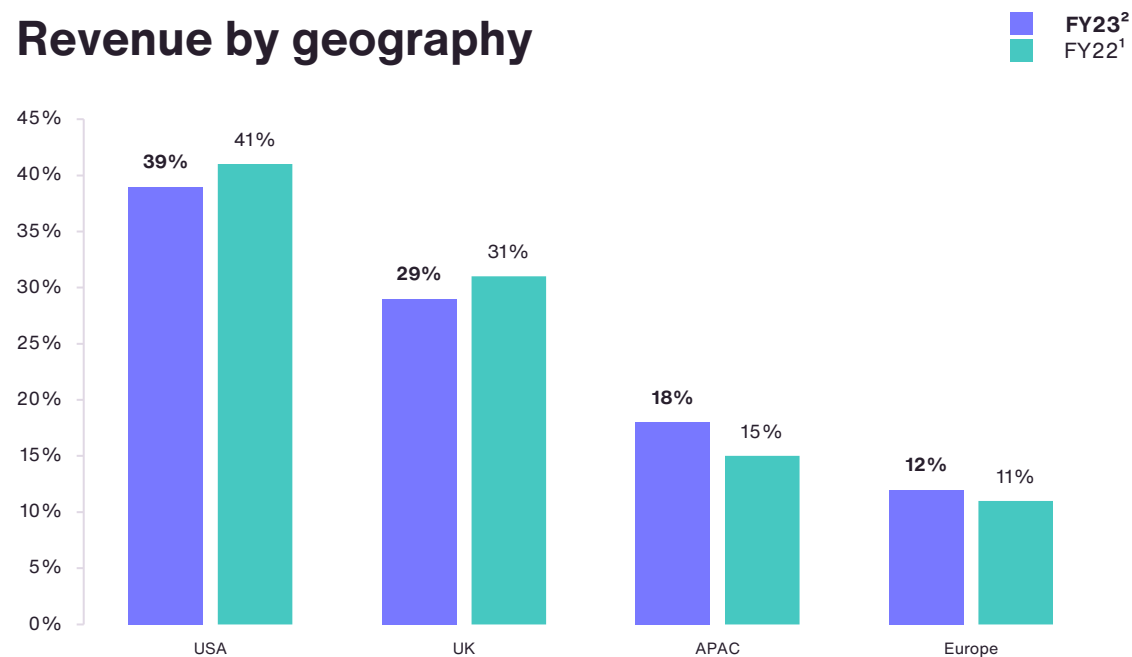


Note:

¹FY22 includes full year contributions from the acquisitions of Acuant and Cloudcheck and adds back the deferred revenue haircut

²FY23 on a pro forma basis

Revenue by geography



Sustaining efficiency and disciplined investment

Our intense focus on efficiency will drive long-term benefits while also protecting short-term margins

Areas of focus

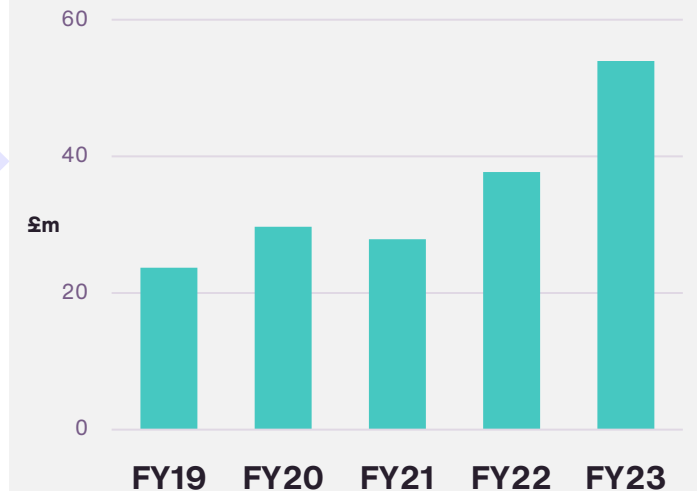
Operational efficiency	Product & technology	Sales & marketing
<ul style="list-style-type: none"> Driving operating leverage from our central business functions Review office space requirements Single global customer support framework Management structures Data procurement costs 	<ul style="list-style-type: none"> Simplified portfolio to meet rapidly changing market needs Utilising AI to improve efficiency and increase fraud detection One consolidated document library Accelerating harmonisation across our technology portfolio 	<ul style="list-style-type: none"> Combined GTM team in Americas IDology adopted as our primary brand in the Americas Utilising sales tools to drive higher sales productivity

GBG has a flexible cost base that can adjust to align with demand

Cost of sales highly variable	Optimised variable pay components	Discretionary expenditure	Recruitment can be slowed/paused
-------------------------------	-----------------------------------	---------------------------	----------------------------------

Investing for the future

Increased our technology investment by 22.8% vs. FY22¹



Note:

¹ On a constant currency basis excluding the impact of prior year acquisitions

Well-positioned for profitable growth in the mid-term

Committed to our
mid-term growth targets

Revenue growth

12-14%

Adjusted operating margin

23-24%

Cash conversion

c.95%

FY24 outlook reflects the challenging short-term macro

- Continue to expect some gradual revenue acceleration in the latter part of the year
- The Board is confident that GBG will deliver its FY24 profit expectations assisted by a group-wide focus on efficiency

Technical guidance

Cash conversion

c.95%

Financing and
effective tax rate

Finance charge
c.£8.5m

Adjusted effective tax rate
c.26%

Leverage

Continued deleveraging,
c.1.25x by year-end

Summary & looking ahead

Chris Clark - CEO




Summary

- FY23 impacted by post-pandemic corrections, particularly Identity in the Americas
- Demonstrated good growth throughout the wider business, strong new business, excellent customer retention and momentum on cross-sell and up-sell
- Delivered important strategic progress and operational improvements that will have long-term benefits to the Group

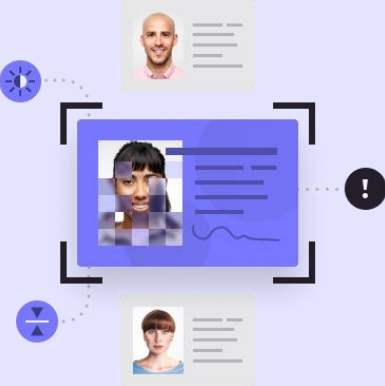
Looking ahead, GBG is well-positioned with its portfolio of relevant, layered capabilities

Operating in a market with enduring structural growth



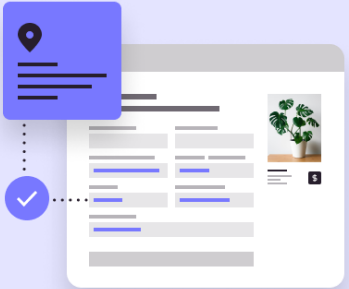
The icon for digital acceleration features a woman's face in a blue hood, surrounded by various digital and financial symbols: a location pin, a credit card, a fingerprint, and a list with checkmarks.

Digital acceleration




The icon for industrialisation of fraud and financial crime shows a central computer monitor displaying a woman's face, with a warning sign to its right. It is surrounded by icons for a sun, a person's profile, and a person's face, connected by dotted lines.

Industrialisation of fraud and financial crime



The icon for competitive need to reduce friction depicts a document with a checkmark and a location pin, next to a window showing a website layout with a plant image.

Competitive need to reduce friction



The icon for regulation and increasing compliance features a central window with four people's faces, surrounded by logos for the United Nations, the European Union, and the British Royal Coat of Arms.

Regulation and increasing compliance

Accelerated by developments such as generative AI, increasing the market opportunity

Pursuing efficiency, differentiation and expansion

Our priority in FY24 is to focus investment to meet rapidly changing customer needs



To deliver profitable growth that will underpin our mid-term targets



Q&A

Appendices



Modelling considerations for FY24 – Foreign exchange

Currency (vs. GBP)	% of group revenue	FY23 average rate	GBG internal FY24 rate	Impact modelling
US Dollar	40%	1.21	~1.26	1 cent move in the average exchange rate impact: <ul style="list-style-type: none">• Revenue by c.0.3%• Adjusted operating profit of c.0.5%
Australian Dollar	18%	1.76	~1.87	1 cent move in the average exchange rate impact: <ul style="list-style-type: none">• Revenue by c.0.1%• Adjusted operating profit of c.0.1%

Modelling considerations for FY24 – Finance costs

Based on our current repayment profile & prevailing rate, our forecast charge is approximately £8.5 million:

Current interest rate %	Impact of interest rate move
5.05% (Current rate as of 13.06.23) + 1.75% margin based on the current leverage position	A 25 bps move in the US Secured Overnight Financing Rate (SOFR) will impact interest costs by c.£0.3 million in FY24

Finance costs also include bank fees related to the current revolving credit facility of approximately £0.8m

Modelling considerations for FY24 – Tax rate

	UK	USA	Australia	Other	Group
% of Adjusted Operating Profit	50 - 55%	35 - 40%	c.7%	c.3%	100%
FY23 Actual Effective Tax Rate¹	18% ³	26% ⁴	24% ⁵	28%	21%
Change in Statutory Tax Rate ²	6%	-	-	-	n/a
Forecast FY24 Effective Tax Rate¹	24%	26%	27%	17 - 30%	25-27%

Notes:

- 1 The adjusted effective tax rate after removing the amortisation of acquisition intangibles, exceptional items and share based payments
- 2 The UK statutory tax rate increased from 19% to 25% from 1 April 2023
- 3 The UK effective tax rate is lower than FY23 UK statutory rate of 19% (FY24: 25%) mainly due to patent box and R&D relief
- 4 The US effective tax rate is higher than US statutory rate of 21% due to State taxes and one-off prior year adjustments regarding State filings
- 5 The Australia effective tax rate in FY23 was lower than Australian statutory rate of 30% due to R&D relief and one-off prior-year adjustments

Cash flow statement

	FY23 £m	FY22 £m	Variance
Adjusted EBITDA	63.1	62.2	0.9
Working capital	(20.8)	(2.8)	(18.0)
Adjusted operating cash flow	42.3	59.4	(17.1)
Exceptional costs paid	(3.9)	(3.3)	(0.6)
Operating cash flow	38.4	56.1	(17.7)
Tax paid	(4.3)	(11.6)	7.3
Interest	(5.9)	(1.4)	(4.5)
Dividend paid	(9.6)	(6.7)	(2.9)
Lease liability payments	(2.1)	(2.0)	(0.1)
Capex/development	(0.9)	(1.7)	0.8
Net share issue proceeds	(1.8)	306.0	(305.2)
Share forfeiture receipt	0.1	-	0.1
Borrowing costs	(0.4)	(0.9)	0.5
Acquisitions/investments	(5.0)	(466.3)	461.3
Total net cash/(debt) movement	11.1	(128.5)	139.6
Opening net cash/(debt) balance	(107.0)	21.1	(128.1)
Effect of exchange rates	(10.0)	0.4	(10.4)
Closing net cash/(debt) balance	(105.9)	(107.0)	1.1

Debt leverage & borrowing

Net cash / debt analysis	31 Mar 23 £m	31 Mar 22 £m	31 Mar 21 £m
Cash	21.6	22.3	21.1
Debt	(127.5)	(129.3)	-
Net cash/(debt)	(105.9)	(107.0)	21.1
Net debt / EBITDA leverage	1.7x	1.7x	Positive cash

Pro forma revenue breakdown

Adjusting for the impact of acquisitions, disposals and non-repeating revenue

	Pro forma FY23		Pro forma FY22		Constant currency change %
	£m	% of Rev	£m	% of Rev	
Subscriptions:					
- Transactions / consumption-based	45.4	16%	45.0	18%	(2.0)%
- Term-based	113.3	41%	92.6	36%	15.4%
Total subscription-based revenue	158.7	57%	137.6	54%	9.8%
Transaction / consumption revenue	103.6	37%	95.2	38%	1.4%¹
Other	17.5	6%	21.4	8%	(24.5)%
	279.8	100%	254.2	100%	3.7%

Note:

¹ Excludes non-repeating revenue during FY22. Including this, the constant currency change would have been (16.8)%

Cryptocurrency volumes declined due to broader macroeconomic and market volatility

- 1H23 cryptocurrency volumes had declined significantly year on year due to the broader macro slowdown and market volatility, which has impacted this sub-sector
- GBG's total FY23 revenues from cryptocurrency customers was 1.8% of Group revenues, a reduction from 7% during FY22
- Current volumes have stabilised at a run rate of around 1% going forward

Revenue from cryptocurrency customers

	£m	FY23	FY22	Decrease
1H Revenue		3.3	10.3	7.0
2H Revenue		1.6	10.0	8.4
Total		4.9	20.3	15.4

Historic performance by segment

Statutory revenue £m	FY17	FY18	FY19	FY20	FY21	FY22	FY23
Location	25.2	41.9	47.9	51.5	59.7	66.3	76.9
Identity	33.5	43.9	58.2	105.4	128.1	142.8	162.7
Fraud	21.3	25.9	29.1	35.5	26.5	33.3	39.2
Other	7.5	8.0	8.3	6.7	3.4	0.1	-
Group revenue	87.5	119.7	143.5	199.1	217.7	242.5	278.8

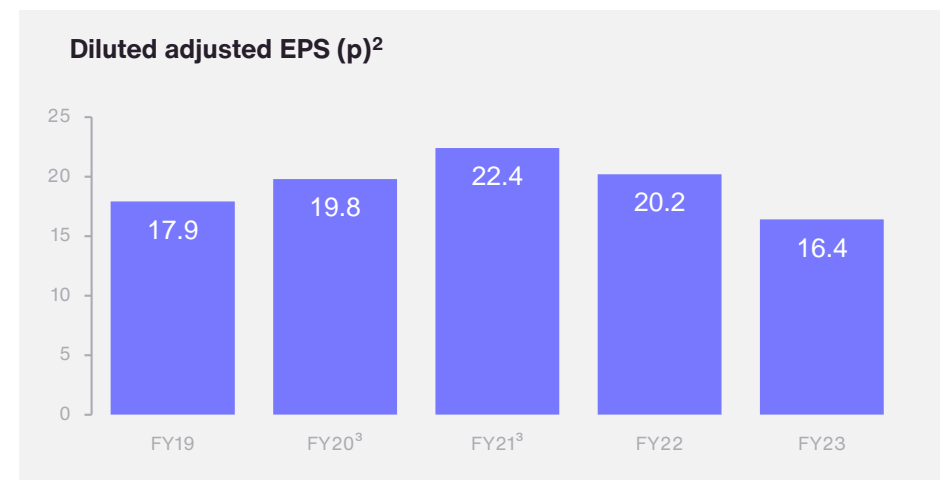
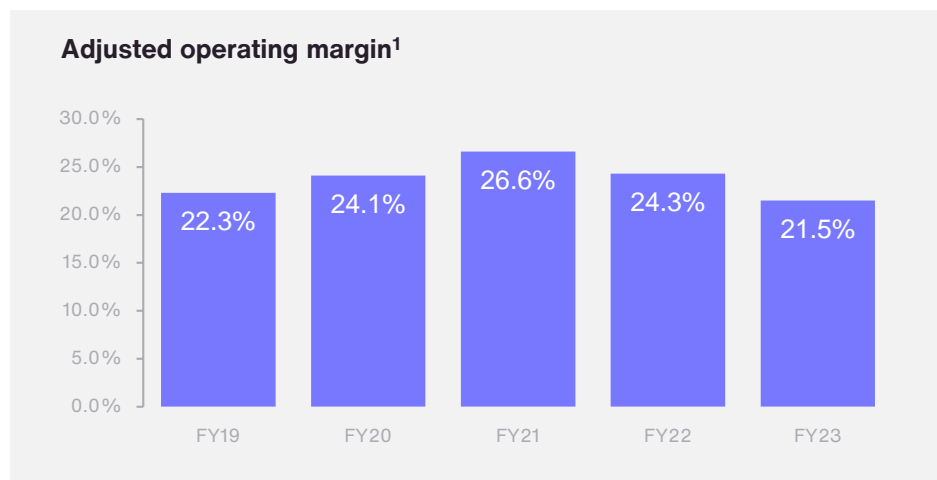
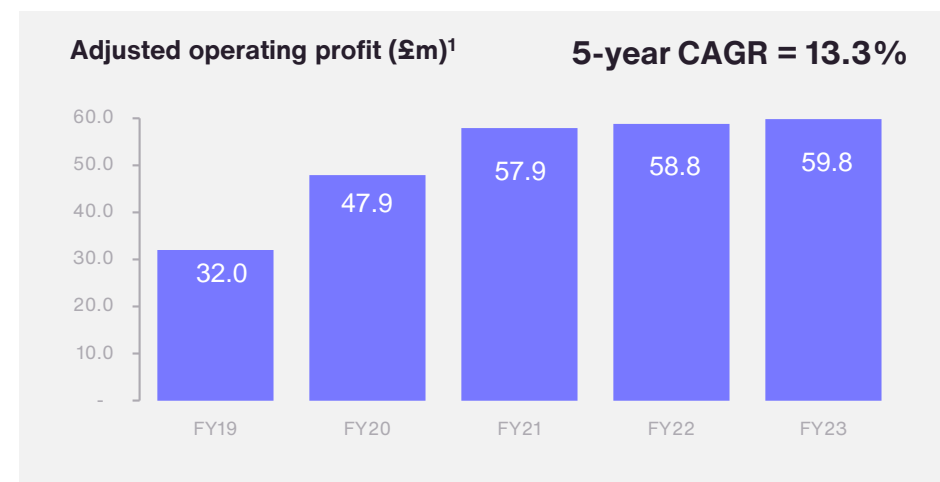
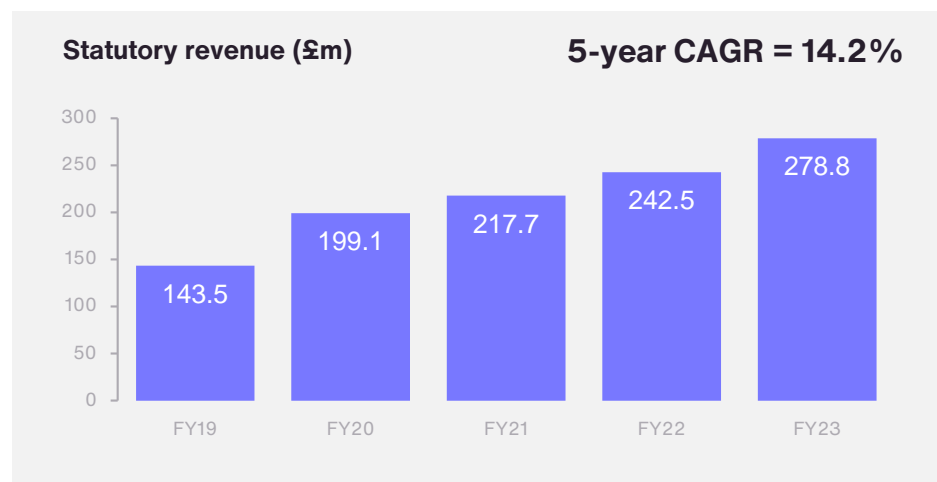
Adjusted operating profit £m	FY17	FY18	FY19	FY20	FY21	FY22	FY23
Location	7.7	13.8	16.6	14.6	19.5	24.6	29.9
Identity	5.6	9.4	15.2	33.6	47.7	57.0	47.6
Fraud	7.3	6.6	9.0	13.4	5.3	8.0	10.3
Other	(3.6)	(3.5)	(8.8) ¹	(13.7)	(14.6)	(30.8) ²	(28.0) ³
Group operating profit	17.0	26.3	32.0	47.9	57.9	58.8	59.8

Adjusted operating margin %	FY17	FY18	FY19	FY20	FY21	FY22	FY23
Location	31%	33%	35%	28%	33%	37%	39%
Identity	17%	21%	26%	32%	37%	40%	29%
Fraud	34%	26%	31%	38%	20%	24%	26%
Other	(4%)	(3%)	(6%)	(7%)	(7%)	(13%)	(10%)
Group operating margin	19%	22%	22%	24%	27%	24%	21.5%

Notes:

- 1 Included within 'Other' is the profit of the marketing services business, and from FY19 onwards group operating costs such as compliance, finance, legal, people team, information security, directors' remuneration and PLC costs
- 2 From FY22 all shared costs moved into "Other" rather than allocated across the segments such as Facilities or Central Technology
- 3 Largely reflects the benefit from an FX gain of £3 million on the retranslation of intercompany loans

Historic performance



Notes:

1. Profits before interest, tax, share-based payment charges, amortisation of acquired intangibles and exceptional items

2. Diluted adjusted EPS is adjusted operating profit less net finance costs and adjusted tax divided by the weighted average number of shares in issue and could be issued through share options. FY23 and FY22 figures are primarily impacted by the issue of 52.1 million shares to part-fund the acquisition of Acuant in November 2021

3. The Group has amended the adjusted earnings per share calculation so that an adjusted tax charge is used rather than the full reported tax charge. The diluted adjusted EPS for FY20 and FY21 has been restated to reflect this amendment

Contact

David Ward

CFO

david.ward@gbgplc.com

Richard Foster

Senior Manager, Investor Relations

richard.foster@gbgplc.com

GBG